



Transformational Leadership

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Example

You are a manager and one of your team members does not achieve on time the project tasks that were assigned to him/her.

How would you handle this situation?





Engagement/Involvement Level

Percentage of people working full time and are <u>engaged</u> at work

- very involved and enthusiastic about their work and their work environment -

is at <u>**15%</u>** only And the main reason is</u>

resistance to change

Gallup 2018





Gallup 2018

:://www.gallup.com/workplace/238103/improve-productivity-hire-better-managers.aspx

Employees who work for highly engaged managers are 59% more likely to be engaged.

According to our recent *State of the Global Workplace* report, 85% of employees are not engaged or actively disengaged at work.

The <u>economic consequences of this are approximately</u> \$7 trillion in lost productivity. If 70% of that number can be attributed to *managers*, then one solution becomes clear: It's time to transform management for good.







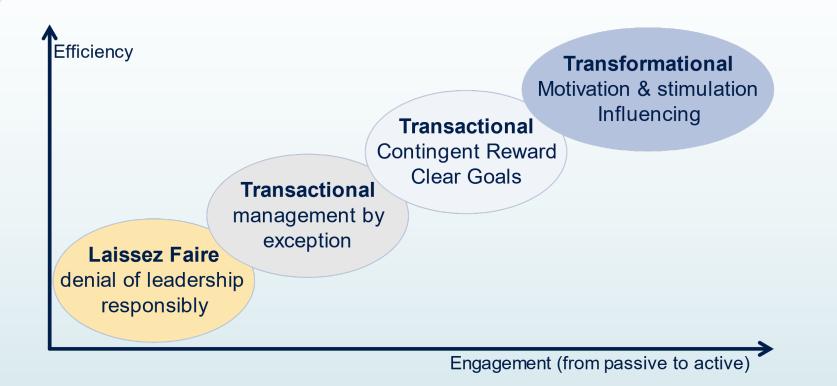
Increase your level of engagement

Avoid F.A.S.T





Full Range Leadership (Furtner & Baldegger, 2012)







Transformational leadership history

- The concept of transformational leadership was initially introduced by James V. Downton in <u>1973</u>
- This concept was further developed by leadership expert and presidential biographer James MacGregor Burns in <u>2004</u>
- According to Burns, transformational leadership can be seen when "<u>leaders</u> and followers make each other advance to a higher level of morality and <u>motivation</u>"
- Through the strength of their vision and personality, transformational leaders are able to <u>inspire</u> followers to change <u>expectations</u>, <u>perceptions</u>, and <u>motivations</u> to work towards common goals.





Transformational leadership components

- Idealized Influence (II) the leader serves as an ideal <u>role model</u> for followers and "walks the talk".
- Inspirational Motivation (IM) ability to inspire and motivate followers through having (and presenting) a vision.
- Individualized Consideration (IC) the leader demonstrates genuine <u>concern</u> for the needs and feelings of followers. This develops <u>trust</u> in the organization. Teams are able to rely on and work together, so decisions can be made more quickly with increased buy-in.
- Intellectual Stimulation (IS) the leader challenges followers to be innovative and creative, they encourage their followers to challenge the status quo.





Energy Leadership

- Energy Leadership refers to both a particular and unique form of leadership
- The process of <u>leading energy</u>, so that it works for you rather than against you
- Increases your ability to <u>shift</u> your own energy and the energy of those around you
- Inspire and motivate yourself and others
- Feel a greater sense of purpose
- Get <u>more done</u> with much less effort and stress
- Constantly <u>attract positive</u> and <u>powerful people</u> and <u>success</u> to you





Energetic Perception

Perception of the world through filters

- Our experiences, our values, our assumptions, etc.
- Influence on the way we present ourselves in differents situations
 - Limiting Filters (like looking through a tunnel)
 - Expanding Filters (like looking through a prism)
- Our Energy Level is an indicator of:
 - Potential <u>leadership</u> ability
 - Level of <u>engagement/involvement</u> in life
 - Level of <u>consciousness</u>





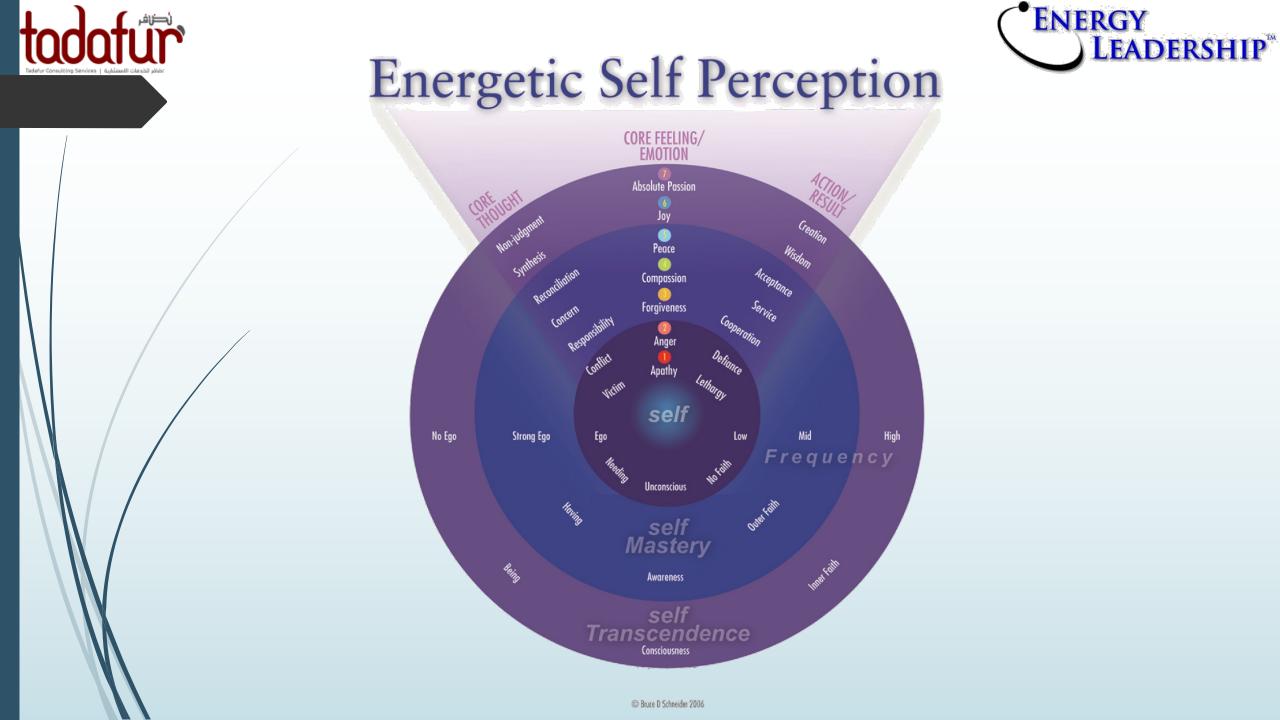
Types of Energy

Anabolic Energy

- Positive, constructive, and focused on growth
- Take the initiative to achieve positive results
- Expanding Filters (prisms)

Catabolic Energy

- Draining, destructive, and harmful to us and those around us
- May prevent our full potential from being reached
- Limiting filters (tunnel)



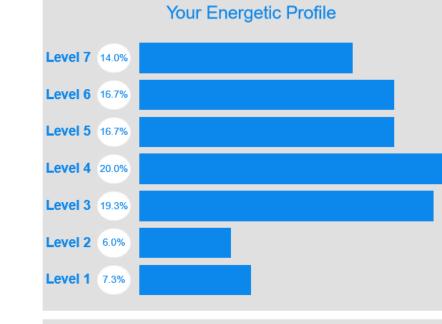




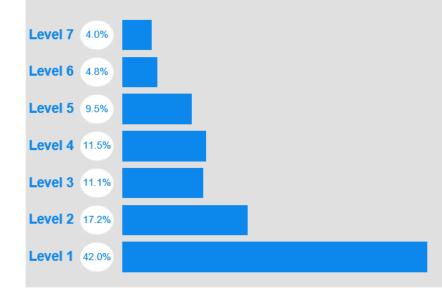
Process of Self-Mastery

Self-Awareness Investment Selfin Self









Your Average Resonating Level of Energy (ARL) is 3.50.







Importance

C https://www.forbes.com/sites/forbescoachescouncil/2018/05/01/11-assessments-every-executive-should

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35,687 views | May 1, 2018, 08:00am

11 Assessments Every Executive Should Take



Forbes Coaches Council CommunityVoice 🛈

https://www.forbes.com/sites/forbescoachescouncil/2018/05/01/11-assessments-every-executive-should-

POST WRITTEN BY

Forbes Coaches Council

Top business and career coaches from **Forbes Coaches Council** offer first leadership development & careers.

- f Understanding your strengths and weaknesses as an ex
- you become a more effective leader. Though undergoin assessments may seem like a futile attempt to tell you v
- about yourself, these tests can be quite relevant in the i
- in provide.

3. Energy Leadership Index Assessment

The Energy Leadership Index Assessment provides a unique lens on selfawareness and emotional intelligence, two key ingredients for any leader. Situational awareness of yourself and others is critical for a leader to respond appropriately to the people in their charge. Understanding where you are at any moment and how you respond to stress can make all the difference. -Larry Boyer, Success Rockets LLC





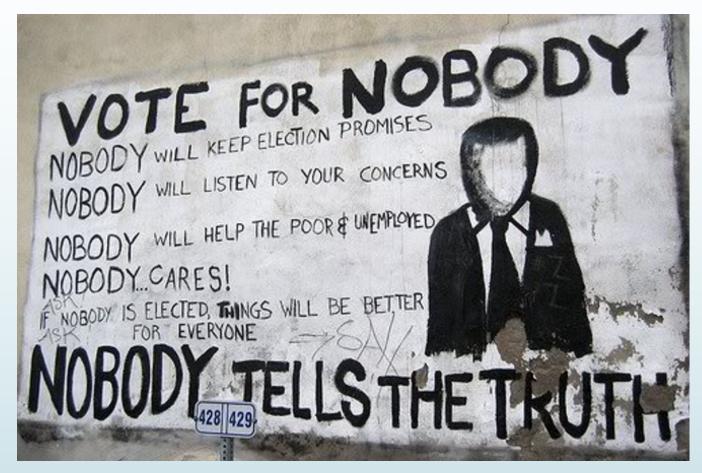
The difference between an A.R.L. of 2.5 and an A.R.L. of 3.0 means:

- 20% increase in financial success
- 10% increase in self described leadership ability
- 15% more satisfaction in interpersonal and intimate relationships
- 12% greater feeling of engagement and excitement at work
- 14% more personal freedom
- 9% improvement in the quality and depth of communication
- ► 6% increase in health and wellness
- 16% increase in productivity
- 17% improvement in time management
- 12% greater feeling of spiritual connection
- 15% improvement in satisfaction in work-life balance
- 20% increase in overall combined energy level





Level 1 Energy - (Catabolic) - Victim -







VOTE FOR NOBODY

JT TELLS THE

Level 1 Energy - (Catabolic) - Victim -

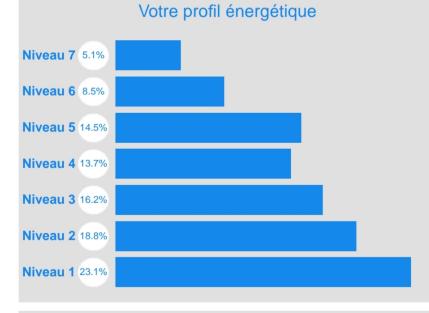
Core Thought: Victim

Core Feeling/Emotion: Apathy

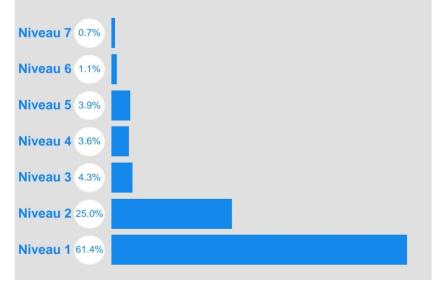
Action / Results: Lethargy







Votre réaction au stress énergétique



Votre résonnance moyenne Niveau de l'énergie (NMR) is 2.47.

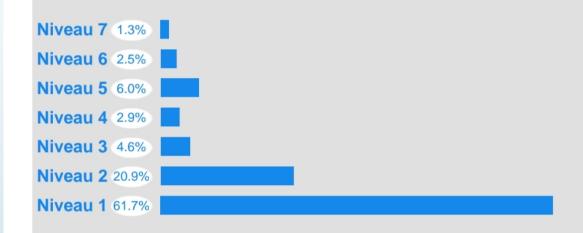




Votre profil énergétique



Votre réaction au stress énergétique



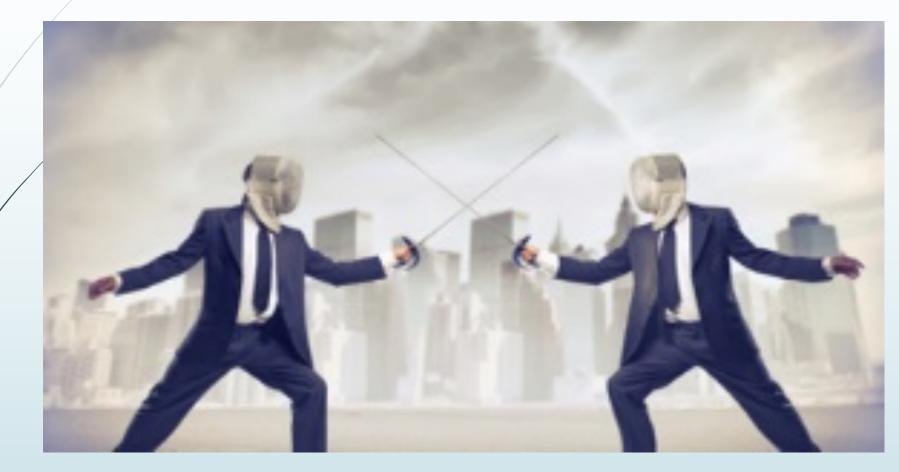
Votre résonnance moyenne Niveau de l'énergie (NMR) is 2.81.







Level 2 Energy - (Catabolic) - Conflict -







Level 2 Energy - (Catabolic) - Conflict -



Core Thought: Conflict

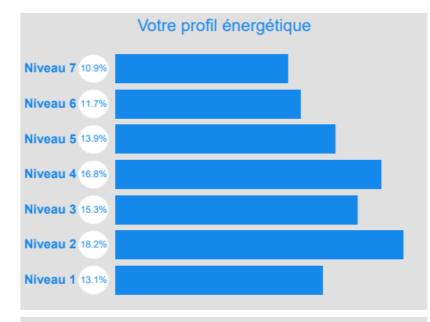
Core Feeling/Emotion: Anger

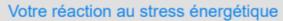
Action / Results: Defiance

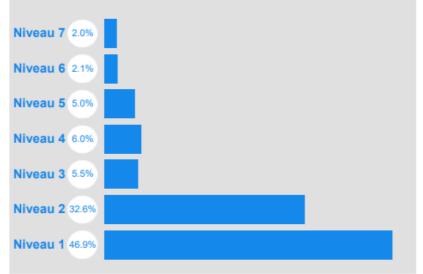






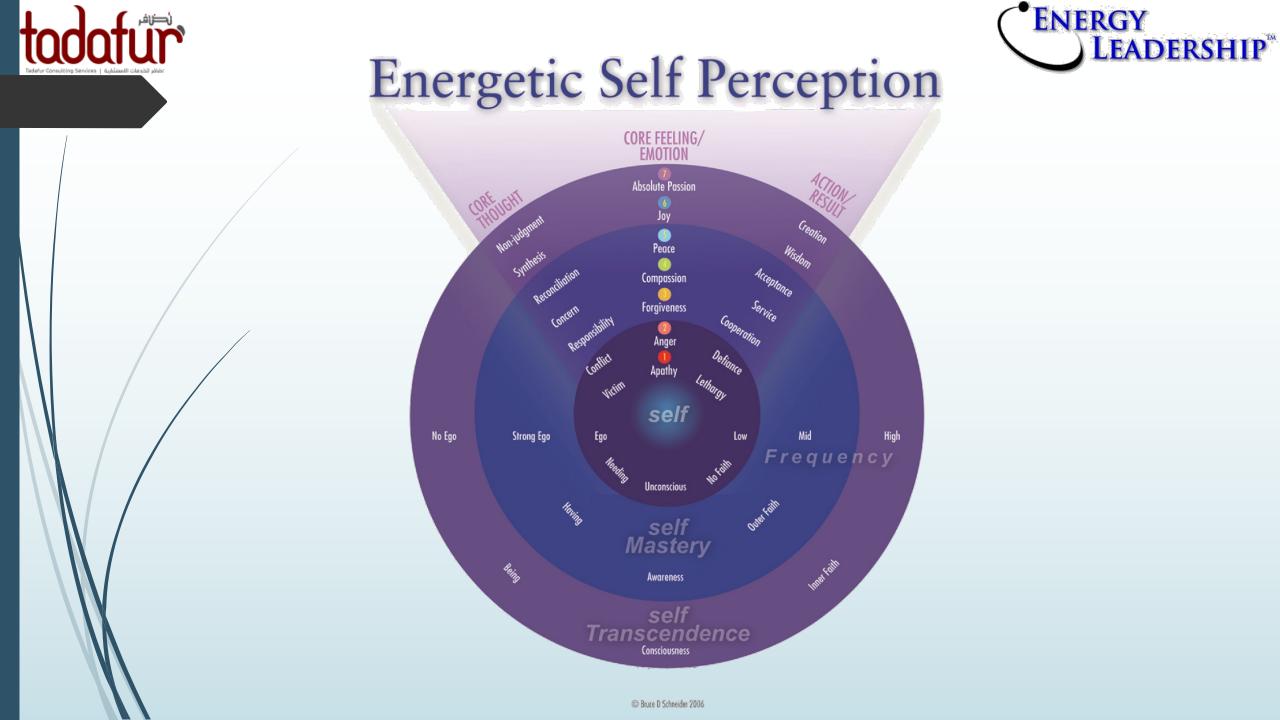






Votre résonnance moyenne Niveau de l'énergie (NMR) is 2.92.









Example

You are a manager and one of your team members does not achieve on time the project tasks that were assigned to him/her.

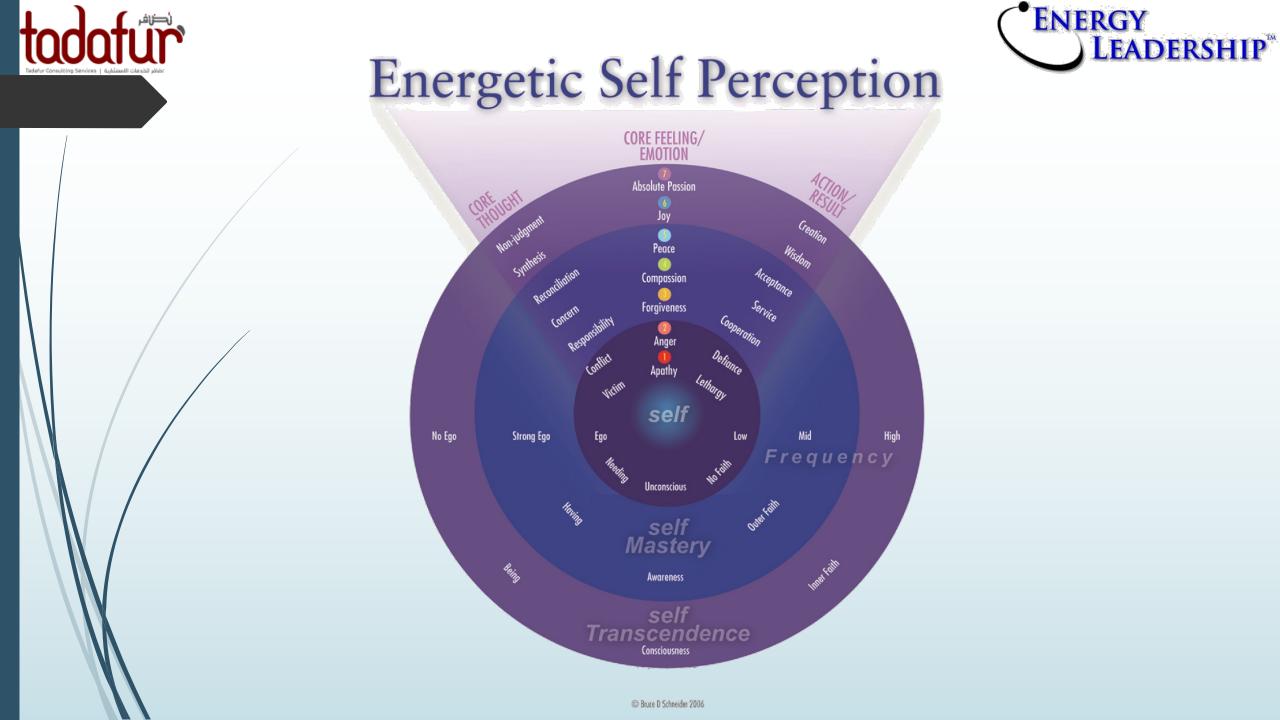
Depending on your energy level, how are you likely to act?





The Power of "I AM"









Level 3 Energy - (Anabolic) - Responsibility -







Level 3 Energy - (Anabolic) - Responsibility -



Core Thought: Responsibility

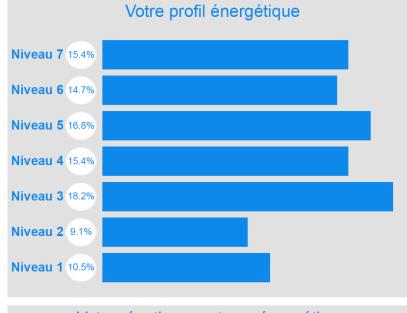
Core Feeling/Emotion: Forgiveness

Action / Results: Cooperation

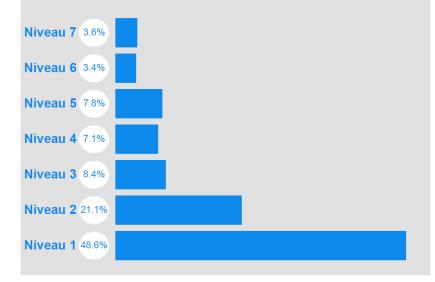








Votre réaction au stress énergétique



Votre résonnance moyenne Niveau de l'énergie (NMR) is 3.27.







Example

You are a manager and one of your team members does not achieve on time the project tasks that were assigned to him/her.

Depending on your energy level, how are you likely to act?





Level 4 Energy - (Anabolic) - Concern -







Level 4 Energy - (Anabolic) - Concern -



Core Thought: Concern

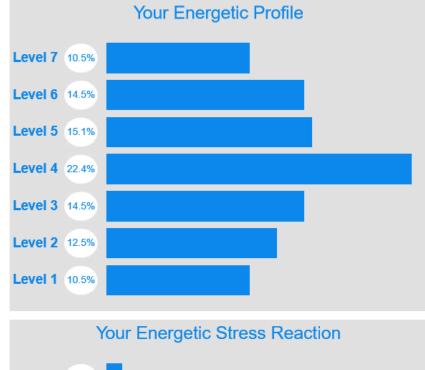
Core Feeling/Emotion: Compassion

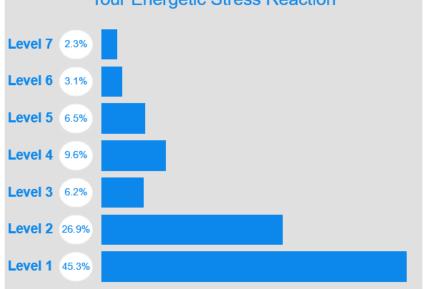
Action / Results: Service











ENERGY LEADERSHIP*

Your Average Resonating Level of Energy (ARL) is 3.15.





Example

You are a manager and one of your team members does not achieve on time the project tasks that were assigned to him/her.

Depending on your energy level, how are you likely to act?





Level 5 Energy - (Anabolic) - Reconciliation -







Level 5 Energy - (Anabolic) - Reconciliation -



Core Thought: Reconciliation

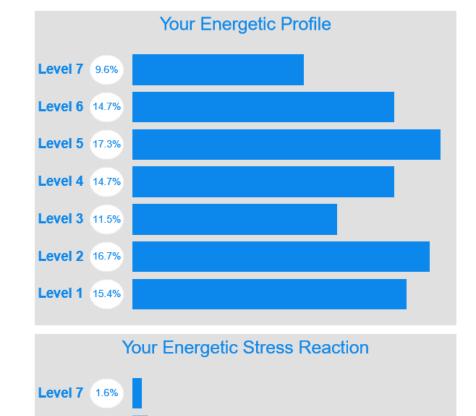
Core Feeling/Emotion: Peace

Action / Results: Acceptance









Level 6 2.5%

Level 5 5.9%

Level 4 5.0%

Level 3 3.9%

Level 2 28.4%

Level 1 52.5%



Your Average Resonating Level of Energy (ARL) is 2.91.

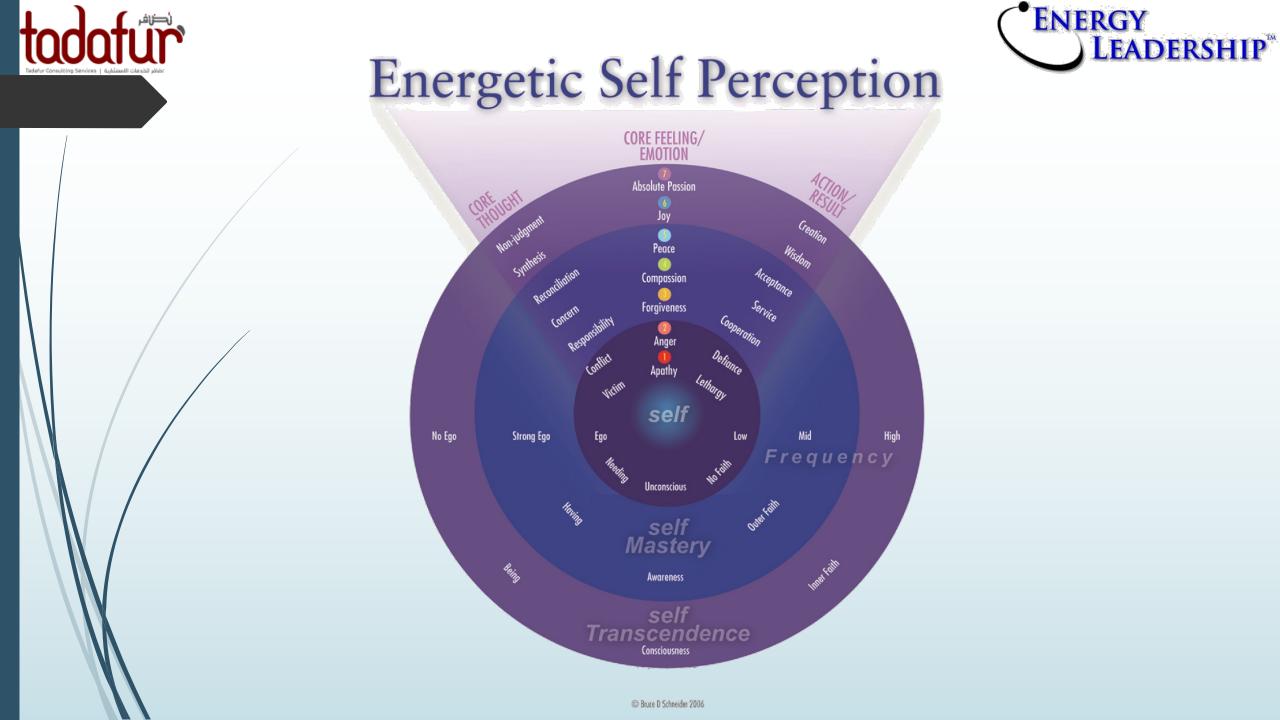




Example

You are a manager and one of your team members does not achieve on time the project tasks that were assigned to him/her.

Depending on your energy level, how are you likely to act?







Level 6 Energy - (Anabolic) - Synthesis -







Level 6 Energy - (Anabolic) - Synthesis -



Core Thought: Synthesis

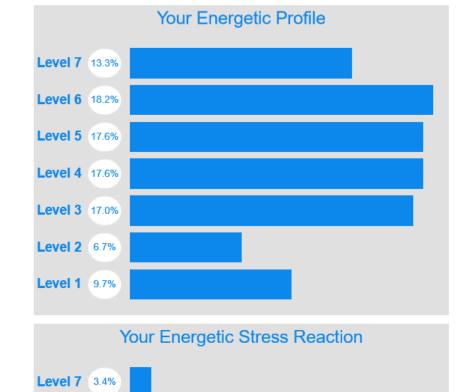
Core Feeling/Emotion: Joy

Action / Results: Wisdom

We all always Win







Level 6 4.6%

Level 5 8.9%

Level 4 8.9%

Level 3 8.6%

Level 2 16.8%

Level 1 48.9%



Your Average Resonating Level of Energy (ARL) is 3.38.





Example

You are a manager and one of your team members does not achieve on time the project tasks that were assigned to him/her.

Depending on your energy level, how are you likely to act?





Level 7 Energy - (Anabolic) - Non-Judgement -







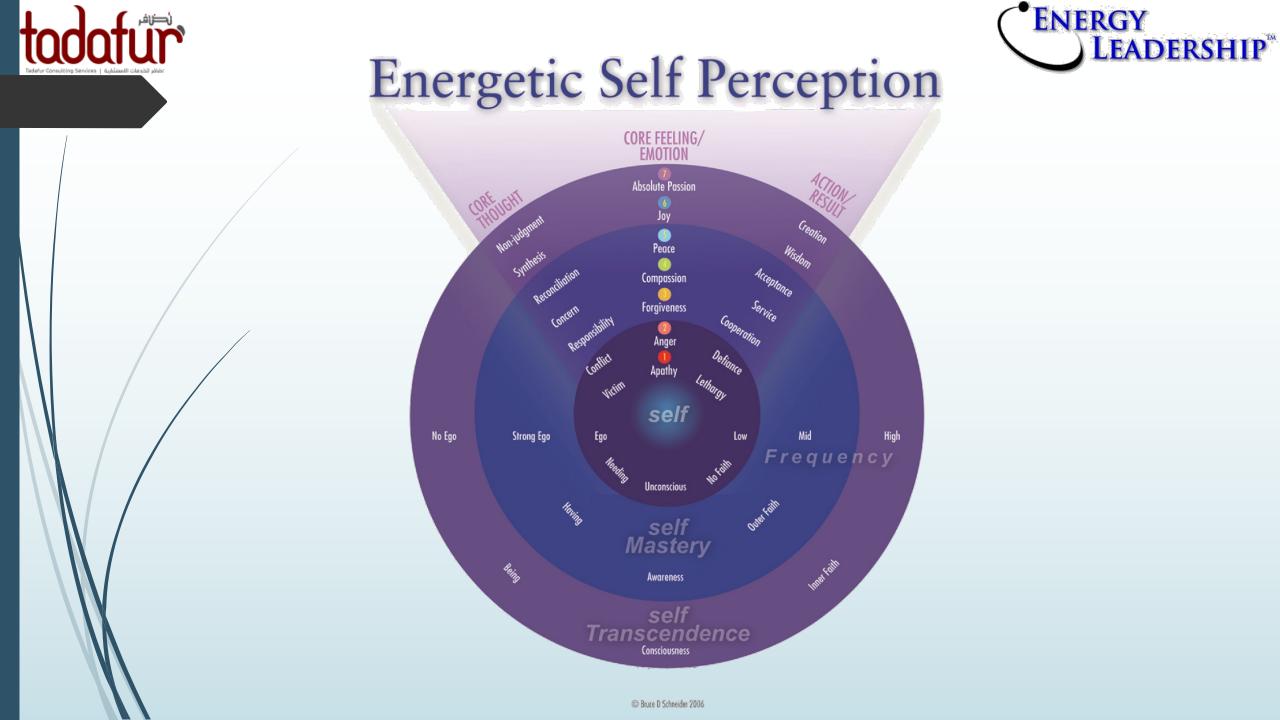
Level 7 Energy - (Anabolic) - Non-Judgement -

Core Thought: Non-Judgement

Core Feeling/Emotion: Absolute Passion

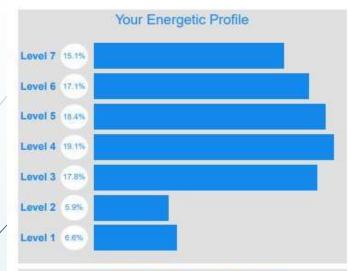
Action / Results: Creation

Winning and Loosing are just illusions

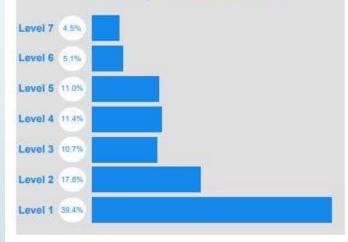






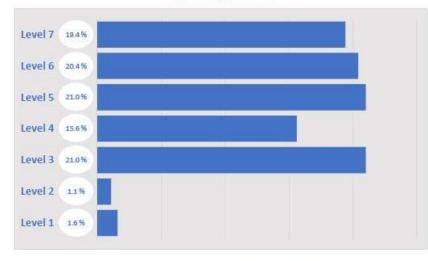


Your Energetic Stress Reaction

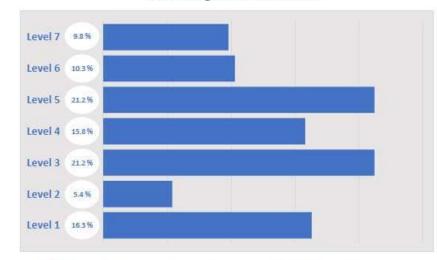


Your Average Resonating Level of Energy (ARL) is 3.60.





Your Energetic Stress Reaction



Your Average Resonating Level of Energy (ARL) is 4.42.



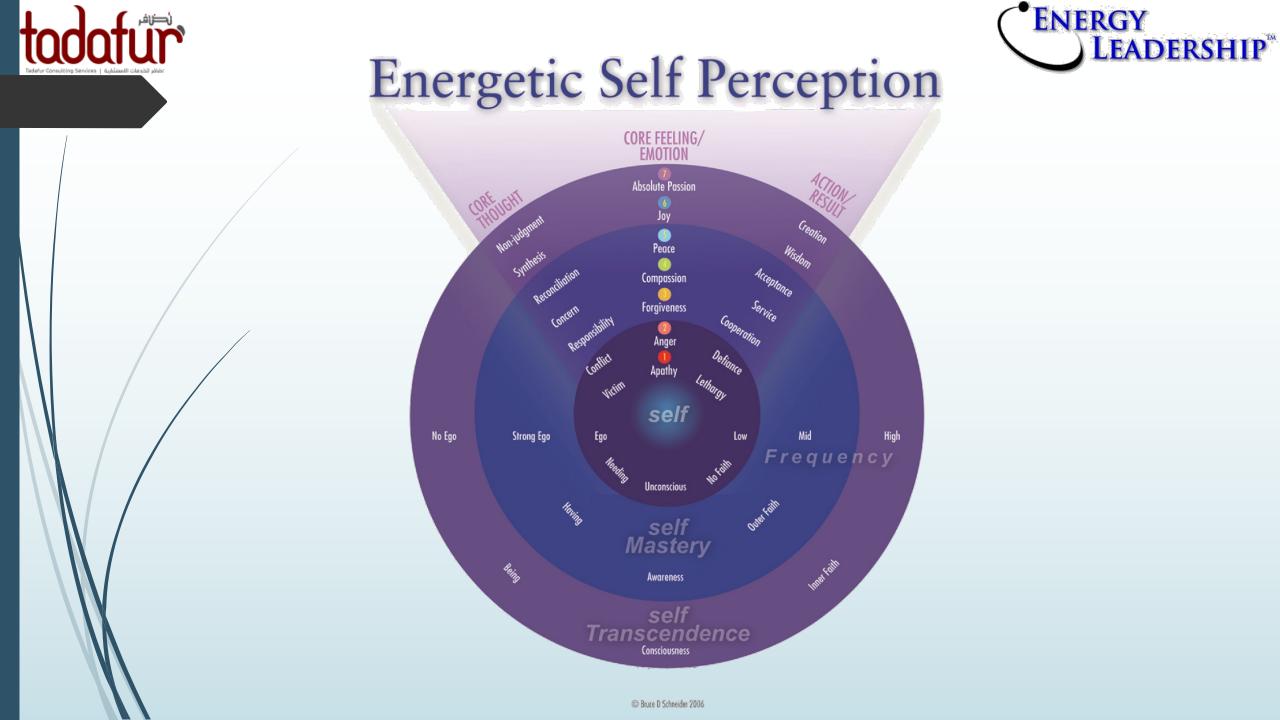


Example

Let's say you are a manager and someone asks you for a raise.

You say no, and give no other explanation.

Depending on your energy level, how are you likely to act?









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